

JHMHP

JOURNAL OF HOSPITAL MANAGEMENT AND HEALTH POLICY
AN OPEN ACCESS JOURNAL FOR DISSEMINATION OF ADVANCES IN HOSPITAL MANAGEMENT AND HEALTHCARE POLICY

Annual Report of JHMHP 2024

Editorial Office
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Outline of the Report

- Basic Information
- Editorial Team
- Diverse Types of Articles Published in 2024
- International Diversity of Corresponding Authors in 2024
- Website Visits in 2024
- Pageviews in 2023 - 2024
- Top 10 Most Read Articles Published in 2024
- Special Series Published in 2024
- Ongoing Special Series
- Interviews with Editorial Board Members
- Interviews with Outstanding Authors (2024)
- Reviewer of the Month (2024)
- Important Progress in 2024
- Hospital Management Institute, Fudan University
- Introduction of the Publisher AME

1. Basic Information

- **Launched in July 2017**
- **Open Access**
- **Peer-reviewed**
- **E-journal**
- **JHMHP is the Official Publication of:**
Hospital Management Institute, Fudan University
- **JHMHP is indexed and covered by:**
 - Web of Science [Emerging Sources Citation Index (ESCI)]
 - Scopus
 - Google Scholar
- Digital Preservation**
 - Portico



JHMHP represents the joint commitments to introduce and rethink the cutting-edge studies, hot research topics, and common challenges in the field of hospital management and health policy, with an attempt to summarize and share the relevant experience in policy R&D, development, and implementation from an international perspective.

2. Editorial Team

➤ Editor-in-Chief



Jiechun Gao, BSc, PhD
Hospital Management Institute,
Fudan University,
Shanghai, China

➤ Executive Editor-in-Chief



Li Luo, PhD
Hospital Management Institute, Fudan University;
School of Public Health, Fudan University,
Shanghai, China

2. Editorial Team

➤ Message from the Editors-in-Chief

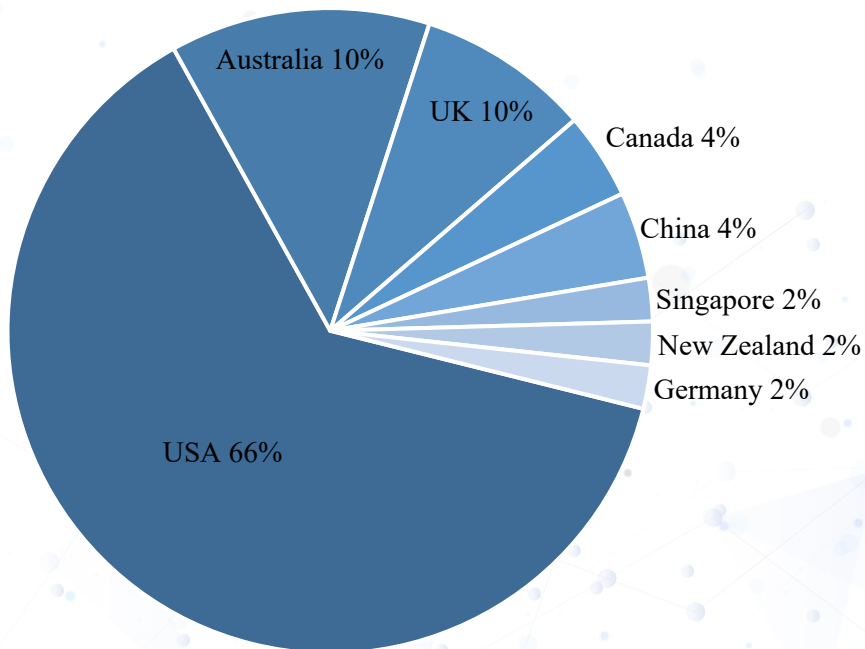
“On behalf of the editorial team, we would like to express our heartfelt appreciation to all the editorial board members, authors, readers and reviewers for their immense and valued support and contributions to the journal and looking forward to more continued attention and collaborations with JHMHP in the new year.”

Jiechun Gao, BSc, PhD
Editor-in-Chief

Li Luo, PhD
Executive Editor-in-Chief

2. Editorial Team

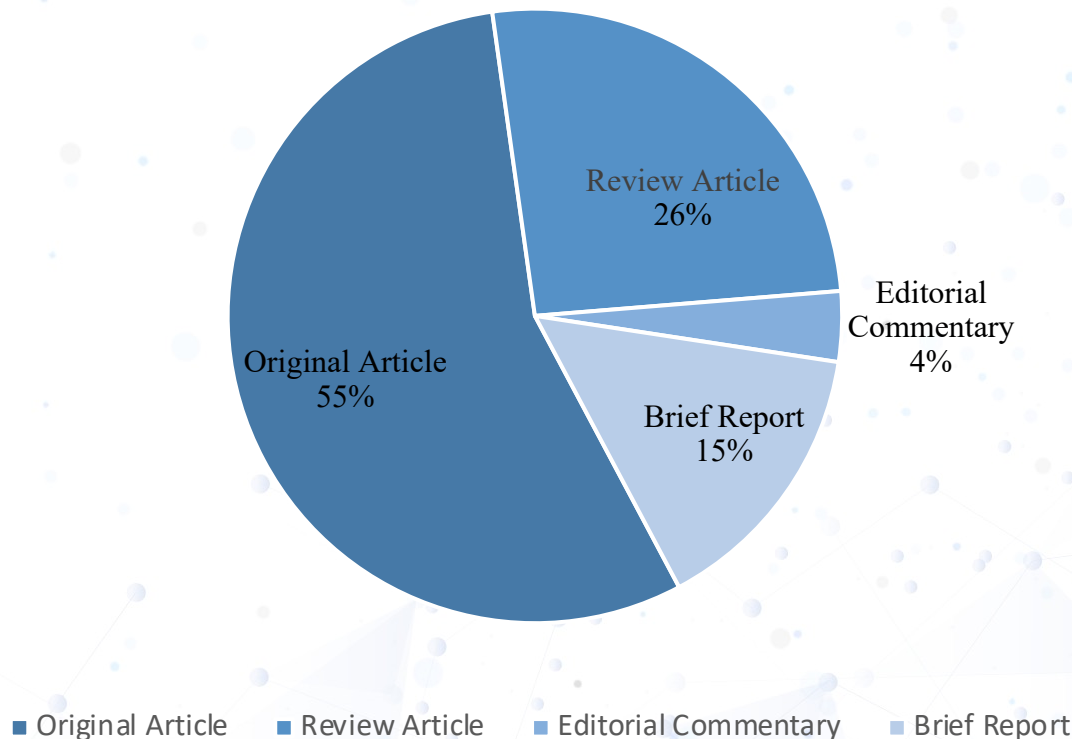
➤ Distribution of Editorial Board Members



Till the end of 2023, there are **46** Members from **8** countries on board, including:

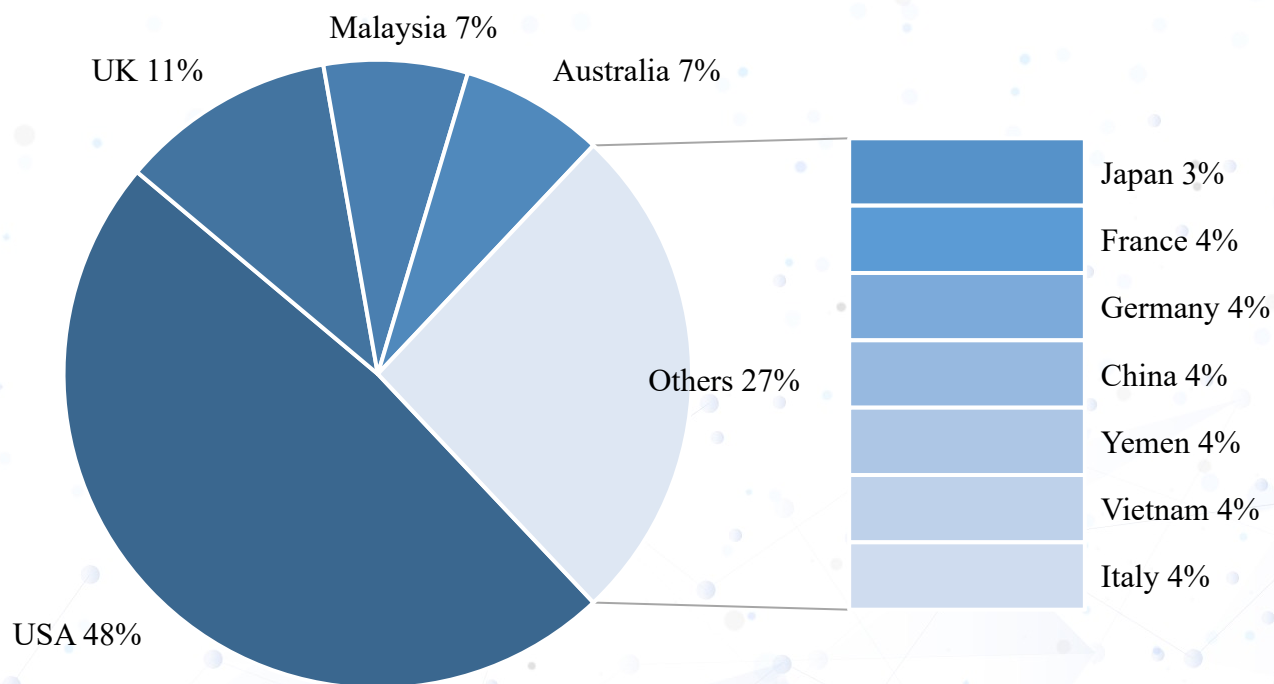
1 Editor-in-Chief
1 Executive Editor-in-Chief
1 Associate Editor
43 Editorial Board Members

3. Diverse Types of Articles Published in 2024



Among the **27** articles published in 2024, there are **15** Original Articles, **7** Review Articles, **1** Editorial Commentary, and **4** Brief Report.

4. International Diversity of Corresponding Authors in 2024



Corresponding authors of the **27** articles published in 2024 come from **11** countries with **48%** of them from the USA.

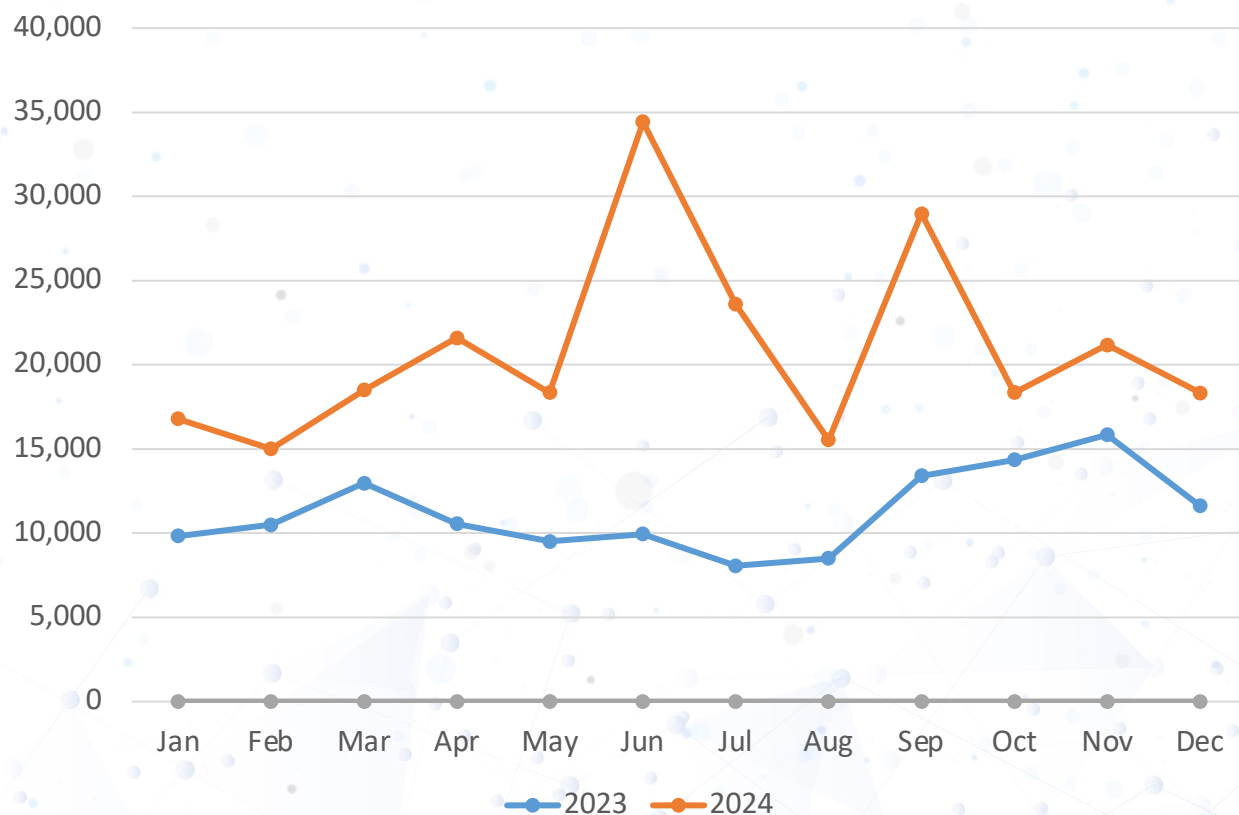
5. Website Visits in 2024

1	United States	30,198
2	India	5,862
3	United Kingdom	3,861
4	Australia	3,544
5	Canada	3,525
6	Indonesia	3,013
7	Philippines	1,940
8	China	1,721
9	Singapore	1,653
10	Kenya	1,295

From Jan. 1 to Dec. 31, 2024, there are altogether **82,356** users with a total of **136,866** page views. Readers who visited JHMHP website were from diverse countries, with the majority from the USA, followed by India and UK.

Note: Data were collected from Google Analytics (Jan. 1- Dec. 31, 2024).

6. Page Views in 2023 - 2024



The page views of JHMHP in 2024 generally increased when comparing to that in 2023.

Note: Data were collected from Google Analytics on January 3rd, 2025.

7. Top 10 Most Read Articles Published in 2024

Article Type	Title	Corresponding Author	Pageviews
Review Article	Advancing the democratization of generative artificial intelligence in healthcare: a narrative review	Anjun Chen	5,227
Original Article	Spatial disparities in flood vulnerability in New York City	Peter J. Marcotullio	3,769
Original Article	COVID-19 outbreak and integration of social media in public health crisis communication: a case study of UMMC, Kuala Lumpur	Mohamed Nabeeh Ibrahim	3,582
Original Article	Recent trends in hospital market concentration and profitability: the case of New Jersey	Joel C. Cantor	3,457
Review Article	Comprehensive policy perspectives on mitigating alcohol misuse among minoritized communities in New York City	Thinh Toan Vu	2,952
Review Article	Are “all or nothing” contracts by hospital systems anti-competitive?—evidence from a recent antitrust lawsuit	Glenn Melnick	2,373
Review Article	Health system regulation—a system ‘as-a-whole’ perspective: what can be learnt from the Australian aged care experiences	Joachim P. Sturmberg	2,270
Original Article	Spatial and visual comparison analysis of health disparities in London neighbourhoods: the case of Southwark and Lambeth	Alexandra Gomes	2,130
Brief Report	Improving public hospital and outpatient clinic performance	Anmol Khanna	2,095
Original Article	Impact of heatwaves, demographics, and environment on hospitalization rates in Paris	Grégoire Mercier	2,034

8. Special Series Published in 2024

➤ Health Systems and Health in World Cities: Challenges for the Future

GUEST EDITORS



MICHAEL K. GUSMANO; VICTOR G. RODWIN

9. Ongoing Special Series

- Healthcare Finance: Drivers and Strategies to Improve Performance

GUEST EDITORS



ROBERT WEECH-MALDONADO; NANCY BORKOWSKI

9. Ongoing Special Series

- System Level Interventions to Improve Access to Prevention and Treatment of Mental Health and Substance Use Disorders



10. Interviews with Editorial Board Members

JHMHP features a distinguished editorial board, the members of which continue to instill the power of their expertise for the journal's development. By launching this column, we are glad to introduce to you some of them in the form of interviews, in which they will share their unique career experiences and perspectives. We believe their insights will shed light on the knowledge of related fields.

Meeting the Editorial Board Member of JHMHP: Dr. Erick Guerrero

Posted on 2024-07-26 17:00:29

Meeting the Editorial Board Member of JHMHP: Dr. Erick Guerrero

[Read more →](#)



Figure 1 Dr. Erick Guerrero

Meeting the Editorial Board Member of JHMHP: Prof. Victor G. Rodwin

Posted on 2024-07-08 16:54:37

Meeting the Editorial Board Member of JHMHP: Prof. Victor G. Rodwin

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Figure 1 Prof. Victor G. Rodwin

Meeting the Associate Editor of JHMHP: Dr. Steven S. Coughlin

Posted on 2024-07-04 14:04:11

Meeting the Associate Editor of JHMHP: Dr. Steven S. Coughlin

[Read more →](#)



Figure 1 Dr. Steven S. Coughlin

Interview

JHMHP: What drove you to pursue social work, and subsequently focus on implementation and organization science? Were there any key events that ignited your interest in the field?

Dr. Guerrero: My interest in social work was derived from social work's focus on helping the most vulnerable members of our society. I have always wanted, as a personal goal, to help those who have little, but also those who are struggling with health issues. Growing up in Mexico City, I saw a lot of need for healthcare services. There were a lot of community and family members who were affected by different types of diseases, anywhere from diabetes, cancer, addictions, and mental health issues. Since I was young, I was sensitive to those issues, which motivated me to pursue a career in the helping profession, as a clinician and later, as an organizational researcher to understand the different macro-systems, policies, service delivery, as well as the community needs of those who struggle to get needed healthcare. I have pursued questions about healthcare access for the past 25 years. I thought that implementation science and organization science would give me the tools to understand how systems of care work and how to help improve them.

Interview

JHMHP: What inspired you to venture into the field of health policy and management?

Prof. Rodwin: Since my graduate studies at the University of California, Berkeley, I was interested in the links between public health, planning, and the challenge of implementing change. As the great public leader, Rudolf Virchow, once wrote: "Medicine is a social science and politics is medicine on a large scale." I was inspired by this statement because I was always drawn more to the social sciences, in general, than to specific disciplines within this area. My undergraduate major was in Economics and I studied a bit of sociology and anthropology but my graduate studies were in public health and urban and regional planning. This field of study emphasizes a focus on real world problems related to cities and how a variety of disciplinary perspectives and methods can deepen understanding of these problems and raise the level of professional competence in addressing them.

I completed my Ph.D at Berkeley's Department of City & Regional Planning where I completed my preliminary examinations in planning theory, comparative economic systems, and health planning and policy. These are the studies that inspired me to venture into the field of health policy and management (HPAM). After completing my doctoral dissertation that resulted in my first book, *The Health Planning Predicament: France, Québec, England and the United States*, I obtained a post-doctoral fellowship with Dr. Philip R. Lee, a most inspiring mentor who had recently established the Institute for Health Policy Studies (IHPS) at the University of California, San Francisco. Previously he worked for President Lyndon Johnson as Deputy Secretary for Health in the U.S. Department of Health and Human Services. Dr. Lee believed that health policy could be improved by drawing on the perspectives and research of diverse social science disciplines. He drew a large number of social scientists, as well as public health physicians and ethicists from Stanford University and from Berkeley, to the IHPS, organized weekly seminars and frequent conferences, and shuttled back and forth to Washington DC to testify before Congressional committees on timely research relevant to pending legislation.

Interview

JHMHP: What marked the beginning?

Dr. Coughlin: When I was a student at the Health Research Center in San Diego

JHMHP: What motivated you to al

Dr. Coughlin: I have conducted research on health disparities throughout my professional research. For example, my doctoral dissertation at Johns Hopkins University examined Black-White differences in idiopathic dilated cardiomyopathy. I conducted collaborative epidemiologic studies on women's health and veterans' health when I worked at the Centers for Disease Control and Prevention in Atlanta, Georgia and the US Department of Veterans Affairs in Washington, DC.

11. Interviews with Outstanding Authors (2024)

In 2024, many JHMHP authors make outstanding contributions to our journal. Their articles published with us have received very well feedback in the field and stimulate a lot of discussions and new insights among the peers.

Hereby, we would like to highlight some of our outstanding authors who have been making immense efforts in their research fields, with a brief interview of their unique perspective and insightful view as authors.

Outstanding Authors (2024)

Grégoire Mercier, Montpellier University Hospital, France

Mohamed Nabeeh Ibrahim, University of Malaya, Malaysia

Alexandra Gomes, LSE Cities, UK

Peter J. Marcotullio, City University of New York (CUNY), USA

Xiao Li, University of Texas Health Science Center, USA

Anmol Khanna, Royal Perth Hospital, Australia

Luigi Di Lorenzo, IRCCS Neuromed, Italy

Rhodri Saunders, Coreva Scientific, Germany

Glenn Melnick, University of Southern California, USA

Ammar Ali Alraimi, Sana'a University, Yemen

Joachim P. Sturmberg, University of Newcastle, Australia

Minh Chuong Truong, University of Technology, National University Ho Chi Minh City, Vietnam

Alaa Alshraa, Universiti Putra Malaysia, Malaysia

Xiao Li



applied in real-world settings. This rel

Grégoire Mercier



Alexandra Gomes



Alexandra Gomes is a Research Fellow responsible for coordinating spatial analysis across a range of projects at LSE Cities. She holds strong interdisciplinary skills, and her focus spans socio-spatial comparative analysis and urban policy with an interest in sustainable mobility, health inequalities, public space, urban sense-scapes, and visual communication. She has led and coordinated research projects across diverse scales and geographies, spanning Europe, the Middle East, Asia, and Africa. She is also an LSE Data Science Institute (DSI) Affiliate and an LSE Middle East Centre Associate. Dr. Gomes is currently working on a project on (De)constructing health & wellbeing through data and has co-led two projects on the impact of car-centric development in the Gulf: the Public Space in Kuwait project and the Roads as Tools for (Dis)connecting Cities and Neighbourhoods project. To promote awareness of better public space design and walkability in Kuwait, she co-authored the Kuwaitscapes card game. Learn more about her here.

JHMHP: What are the most commonly encountered difficulties in academic writing?

Dr. Gomes: There are many challenges in academic writing. It is a lengthy process, and you need to follow the rules of the 'game.' The first one that I deal with constantly is time. To be able to write an academic paper, you need time. As an academic, you are often submerged in work, from conducting research to writing grant applications or teaching and marking assignments. Time is not something that you have in abundance—especially in a research career. Then, when you finally have the time, you face the entire process of writing and getting it published. This whole process requires a combination of discipline, patience, and perseverance, where all three should go hand in hand. To make your life easier, you should choose the journal in advance to format your

Luigi Di Lorenzo



Luigi Di Lorenzo is a specialist in rehabilitation medicine and in anesthesia & ICU. He has attained a PhD in Advanced Technology in Rehabilitation and a Master in Health Management. He has been the Director of the Rehabilitation Unit in Benevento, South Italy for 12 years. After a brief 8-month experience in Doha Qatar at the View Hospital, he became Chief Medical Officer at the Neuromed Group and senior research consultant at Research Hospital Neuromed, where he deals with robotic rehabilitation, spasticity and clinical translational research. Learn more about Dr. Di Lorenzo on LinkedIn, ORCID and ResearchGate.

From Dr. Di Lorenzo's perspective, the major challenge he encounters in academic writing is to ensure the clarity and coherence of the writing. He finds it always challenging to ensure that his writing flows logically from one point to the next. As a non-native English speaker, language barriers add an extra layer of difficulty.

Academic writing often involves evidence synthesis. In selecting the appropriate evidence for synthesis and analysis, Dr. Di Lorenzo suggests evaluating the research methodology of the sources. Reliable evidence comes from studies with sound methodologies and rigorous peer review. Moreover, authors should provide sufficient background information to help readers understand the context of the evidence, explain why the evidence is relevant and how it relates to their argument.

In addition, Dr. Di Lorenzo stresses that it is crucial for authors to disclose Conflicts of Interest (COI) in their research. The disclosure of COIs ensures transparency and maintains the integrity and trustworthiness of the research process. By disclosing COIs, researchers contribute to the credibility and trustworthiness of the scientific community.

In Dr. Mercier's view, a good academic paper significantly contributes to bridging the gap between science and policy. He says, "Academic writing is fascinating as it enables complex ideas and concepts to be conveyed in short texts."

12. Reviewer of the Month (2024)

In 2024, JHMHP reviewers continue to make outstanding contributions to the peer review process. They demonstrated professional effort and enthusiasm in their reviews and provided comments that genuinely help the authors to enhance their work.

Hereby, we would like to highlight some of our outstanding reviewers, with a brief interview of their thoughts and insights as a reviewer. Allow us to express our heartfelt gratitude for their tremendous effort and valuable contributions to the scientific process.

January, 2024

Devendra Kumar Jain, FLAME University, India

February, 2024

Padam Kanta Dahal, Central Queensland University, Australia

March, 2024

Mary Crea-Arsenio, McMaster University, Canada

April, 2024

Dinesh R. Pai, Pennsylvania State University, USA

May, 2024

Austin Porter, University of Arkansas, USA

July, 2024

Gregory Orewa, University of Texas, USA

August, 2024

Geoffrey Silvera, University of Alabama, USA

Mary Crea-Arsenio



their feedback in a timely manner. Pr
Padam Kanta Dahal



As a researcher, Padam tries to allow

Dr. Mary Crea-Arsenio is an Assistant Professor of Global Health at the McMaster University, Canada. She is a health geographer and health system analyst. She holds a PhD in Health Geography from McMaster University and an MSc in Family Relations and Applied Nutrition from the University of Guelph. Dr. Crea-Arsenio has expertise in immigration and health policy, health of migrant workers, health systems and health human

Dinesh R. Pai



Dinesh R. Pai, Ph.D., is an associate professor of supply chain management in the School of Business Administration at Penn State Harrisburg. He conducts problem-driven, multidisciplinary research primarily on performance evaluation and the application of data analytics to address current issues in service operations. Dr. Pai's research methods mainly include math programming, multivariate statistics, and machine learning (ML) techniques. He frequently presents at national and international conferences. Currently, he is researching several areas in healthcare, such as the Pennsylvania Rural Health Model's effect on hospital performance and the influence of health information technology on critical access hospital performance. Learn more about him here.

In Dr. Pai's opinion, before reviewers agree to review a manuscript, they must ascertain they have the expertise in the field to provide constructive feedback. In addition, reviewers must ensure they have no conflict of interest with the authors (in the case of single-blind reviews) or the research under review. In addition, they must provide objective and constructive feedback such that their reviews will improve the quality of the manuscript and help authors learn more about the field. Finally, the reviewers must be empathetic in their reviews and adhere to the editor's timeline to finish the review process.

However, Dr. Pai indicates that there are several limitations in the existing peer-review process, which is time-

Austin Porter



Dr. Austin Porter serves as an Assistant Professor at the Fay W. Boozman College of Public Health, University of Arkansas for Medical Sciences. He also holds the positions of Deputy Chief Science Officer and Deputy State Epidemiologist at the Arkansas Department of Health. Austin earned his B.S. in Biology from the University of Central Arkansas in 2005. He furthered his education with a Master's in Public Health, focusing on Epidemiology, and a Doctorate in Public Health, emphasizing Public Health Leadership, both from the University of Arkansas for Medical Sciences, completed in 2009 and 2016 respectively. With over a decade of research experience, Dr. Porter's expertise lies in injury epidemiology, health disparities research, and public health practice. His work has significantly contributed to trauma systems evaluation, the clinical management of injured patients, and understanding the disparities in their treatment.

In Dr. Porter's opinion, a constructive manuscript review offers valuable guidance to authors, ultimately enhancing their work. It is crucial for reviewers to provide detailed feedback on the points they raise, enabling authors to respond appropriately. Additionally, constructive reviews should include actionable suggestions that authors can implement to improve their manuscripts. Good reviewers elevate the quality of the paper, making it more likely to attract other high-caliber researchers to publish in the journal, thus enhancing the journal's overall quality. Conversely, a destructive manuscript review can be frustrating for authors, offering little guidance or direction for improvement. Such reviews leave researchers uncertain about how to interpret the feedback, potentially compromising the integrity of the manuscript.

The role of a peer reviewer is vital, according to Dr. Porter, for maintaining the scientific rigor and credibility of a journal. Effective reviewers not only improve individual manuscripts but also contribute to the advancement of the field by ensuring that only high-quality research is published. They help uphold ethical standards, detect potential errors, and provide an unbiased evaluation, which is essential for the growth and reputation of the scientific community.

"I chose to review for the Journal of Hospital Management and Health Policy because the manuscript title I was invited to review immediately caught my interest. The manuscript fell squarely within my area of expertise, specifically in trauma systems research. I feel a strong sense of duty to contribute to the advancement of this field by providing thorough and constructive reviews. Engaging in the peer-review process not only helps improve the quality of individual manuscripts but also promotes the overall development and recognition of trauma systems research within the academic community," says Dr. Porter.

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13. Important Progress in 2024

➤ *Journal of Hospital Management and Health Policy* is officially indexed by Emerging Sources Citation Index (ESCI)

On April 18, 2024, a confirmation letter reached the editorial office of *Journal of Hospital Management and Health Policy* (JHMHP) that the journal had been selected for inclusion in the Emerging Sources Citation Index, Web of Science™ Core Collection. Articles published in JHMHP after 2022, beginning with Vol 6(1), will be included in Emerging Sources Citation Index.



18 April 2024

Congratulations!

Journal of Hospital Management and Health Policy has been selected for inclusion in the Web of Science™.

Articles published after 2022 , beginning with 6(1), will be included in the following products:

- *Emerging Sources Citation Index*

14. Hospital Management Institute, Fudan University

- **Hospital Management Institute, Fudan University** is a well recognized authority releasing the **ranking list of Best Hospitals Honor Roll and Overview in China** every year since 2010, helping patients choose a hospital most suited for them to meet with their medical demands, and helping set a benchmark for the development of hospitals.
- It is also a well recognized authority of studying modern hospital management science, aiming at building a platform to combine hospital management theory and practice, culturing professional centers for China's hospital management.

15. Introduction to the Publisher AME

Meet Our Publisher–

AME Publishing Company

www.amegroups.com

- Established in 2009
- Registered in Hong Kong
- 10 offices around the world

- 60+ peer-reviewed journals
 - 34 indexed by Web of Science (SCIE/ESCI)
 - 21 indexed in PubMed/PMC/MEDLINE

- 200+ Medical Books
 - 80+ Medical Books in English
 - 120+ Medical Books in Chinese

- 150+ Electronic Editions